

In this 2026 Annual General Meeting of Shareholders, Via electronic media. According to the Emergency Decree on Meetings via Electronic Media, B.E. 2020, PanelésMatic Solutions Public Company Limited has used meeting management services from Quidlab Company Limited, which is a system that is in line with the announcement of the Ministry of Digital Economy. and society regarding security standards for meetings via electronic media 2020, including meeting control system certification from the Electronic Transactions Development Agency (ETDA) so that meetings meet corporate governance principles. That's good in the voting section at the meeting. The company would like to clarify voting procedures. and counting of votes as follows:

How to practice voting

1. When voting at a meeting, the voting rights of all shareholders should be equal to the number of shares they hold, with one share counted for each vote.
2. Voting on each agenda item will be conducted publicly. Shareholders or their proxies must vote as follows: Agree, disagree, or abstain. However, voting cannot be divided into two parts unless a foreign shareholder designates a custodian as the custodian in Thailand. You can vote for, against, or abstain simultaneously on each agenda, with the number of votes cast equal to the number of shares you hold.
3. For Agenda Item 4 regarding the election of directors to replace those retiring by rotation, shareholders and proxies entitled to vote are requested to cast their votes on the ballot by voting for each nominated director individually.
4. The voting time is about 1 minute.

The voting procedure is as follows.

When shareholders want to vote, click on the "Vote" menu. The checkbox in the left menu bar will display a button. Select the votes for each agenda that can be voted on. Click one of the buttons to select the votes for each agenda. "Agree", "Disagree" or "Abstain", and then click "Send". After the vote is completed, shareholders will receive a pop-up message. The vote has been successfully submitted.

If shareholders enter the system and did not click any buttons in the voting menu The system will automatically cast votes to agree.

You can vote. change vote or edit your vote for each agenda until the meeting announces that voting for that agenda is closed.

For security reasons, each user can only log in on one device, if you attempt to log in on another device or browser on the same computer. Your previous login will be automatically logged out. Please do not disclose your username and password to anyone.

If the shareholders require the user password to attend the e-AGM system meeting and submit the Class B authorization form. The voting has been completed, and the system will not be able to provide voting changes, but shareholders can watch the broadcast of the meeting and ask questions.

Criteria for counting votes

1. According to Article 45 of the Articles of Association, under normal circumstances, it is decided by a majority vote of shareholders present and voting. If the votes are equal, the chairman of the meeting will cast another vote as the casting vote.
2. The counting of votes on the voting results of each agenda item shall only be included in the votes of shareholders who voted against and/or abstained at the meeting, and then deducted from the total number of shareholders who voted against and/or abstained at the meeting, and the remaining votes shall be regarded as affirmative votes. When counting votes, the number of votes cast by delegates in the credentials shall be counted, which has been recorded in advance.
3. The notice of voting results will indicate voting, approval, opposition and abstention; Under each agenda item, the votes of the last participant will be used, so the number of participants in each agenda item may be different and may not be equal.
4. The vote counting for the meeting resolutions shall proceed as follows: For Agenda Items 2, 3, 4, 6 and 8, the resolutions shall be passed by a majority vote of the shareholders attending the meeting and casting their votes. Each shareholder shall have votes equivalent to the number of shares held or represented by proxy. In the event of a tie, the Chairman of the meeting shall cast an additional deciding vote. For Agenda Item 5, the resolution shall be passed by not less than two-thirds of the total votes of the shareholders

attending the meeting and Agenda Item 7 and 9 will require a vote of no less than three-quarters of the total votes of the shareholders present at the meeting.

Before voting on each agenda The chairman of the meeting will provide opportunities for attendees to ask questions on issues related to that agenda as appropriate by asking attendees who wish to ask questions or express opinions.

For questions or comments that are beyond the agenda being considered. Please bring it to inquire. Or give opinions on other agenda items at the end of the meeting And please kindly ask shareholders to give their opinions. Or ask concisely and refrain from asking questions or expressing opinions on duplicate issues. To give other shareholders an opportunity to exercise their rights as well. We therefore request that shareholders please cooperate in order for the meeting to go well and to manage the meeting within the specified time.

If shareholders want to ask questions or express their opinions, you can press the menu button, print the text, chat in the window, print the text you want to inquire, and then press "Send" to confirm sending the text to the company.

After that, the Chairman and/or the person assigned by the Chairman will read your questions in order The company reserves the right to answer questions that are relevant to the agenda at that time. If any questions do not correspond to the agenda, they will be asked after the meeting is closed according to the methods described above, before making inquiries or expressing opinions. think of a way The "Message Box" asks you to inform your name, surname, and status, such as coming in person or by proxy. In order to record the minutes of the meeting correctly and completely.

If a large number of questions are submitted, the company reserves the right to choose at its discretion. If during the meeting, due to time constraints, no questions can be answered. The company will consider collecting, responding, and disclosing meeting minutes or through the company's website.

If shareholders have difficulty accessing the voting system, please comply with the meeting rules in accordance with the company's notice. Or call 02-013-4322, phone number 080-008-7616, or email: info@quidlab.com

The Company determined the record date for identifying shareholders entitled to attend the 2026 Annual General Meeting of Shareholders on March 13, 2026 (Record Date). and before starting the meeting, we would like to inform the meeting of the quorum as follows: According to the Public Limited Companies Act, B.E. 2535, Chapter 7, Section 103 and the Company's Regulations, Chapter 6, Section 42, which stipulate that a shareholders' meeting must have no less than 25 shareholders or no less than half (1/2) of the total number of shareholders, and must have shares totaling no less than one-third (1/3) of the paid-up Stock in order to constitute a quorum.

In today's meeting, there are 2 shareholders attending in person, representing 284,000 shares, and 23 shareholders attending by proxy, representing 143,894,300 shares. In total, 25 shareholders are attending the meeting, representing an aggregate of 144,178,300 shares, equivalent to 75.8833 percent of the Company's paid-up Stock of 190,000,000 shares. The quorum is thus constituted in accordance with the requirements under the law and the Company's Articles of Association, which stipulate that a shareholders' meeting must be attended by not less than 25 shareholders (either in person or by proxy) or not less than half (1/2) of the total number of shareholders, and the shares represented must not be less than one-third (1/3) of the paid-up Stock, or not less than 63,333,334 shares.

Next, may I respectfully invite Mr. Piset Chiyasak, Chairman of the Board, to assume the role of Chairman of the Meeting, deliver the welcome address to the shareholders, and officially declare the meeting open. Please proceed,

Start Meeting: 14:00 hrs.

Mr. Piset Chiyasak, Chairman of the Board of Directors, presided over the meeting and welcomed all shareholders to attend the 2026 Annual General Meeting. The company also held a meeting to review the matters mentioned in the invitation letter for the 2026 Annual General Meeting of shareholders, and held the meeting according to the agenda as follows:

Agenda 1 To acknowledge the reports of board of directors and operating results for the year ended 31 December 2025

The Chairman invited Ms. Jutamas Malai Company Secretary. Presented to the meeting to consider and acknowledge the operating results of the Company in the year 2025.

Ms. Jutamas Malai Company Secretary informed the Meeting that pursuant to Section 113 of the Public Limited Companies Act B.E. 2535 (1992) (including its amendments) (the “Public Limited Companies Act”) and Article 50 of the Company’s Articles of Association, the Board of Directors is required to deliver the Annual Report of the Board of Directors to the shareholders together with the Notice of the Annual General Meeting. Furthermore, Article 46 (1) of the Company’s Articles of Association stipulates that the Annual General Meeting shall acknowledge the Board of Directors’ report on the Company’s business operations for the previous year. The Company has prepared a summary report on the Company’s operations, significant changes during the year 2025, and other key information, as detailed in the 2025 Annual Report (Form 56-1 One Report), along with the Statement of Financial Position and Statement of Comprehensive Income for the year ended December 31, 2025, in a QR Code format, as enclosed in Attachment 1, which was previously delivered to the shareholders along with the Notice of the Meeting.

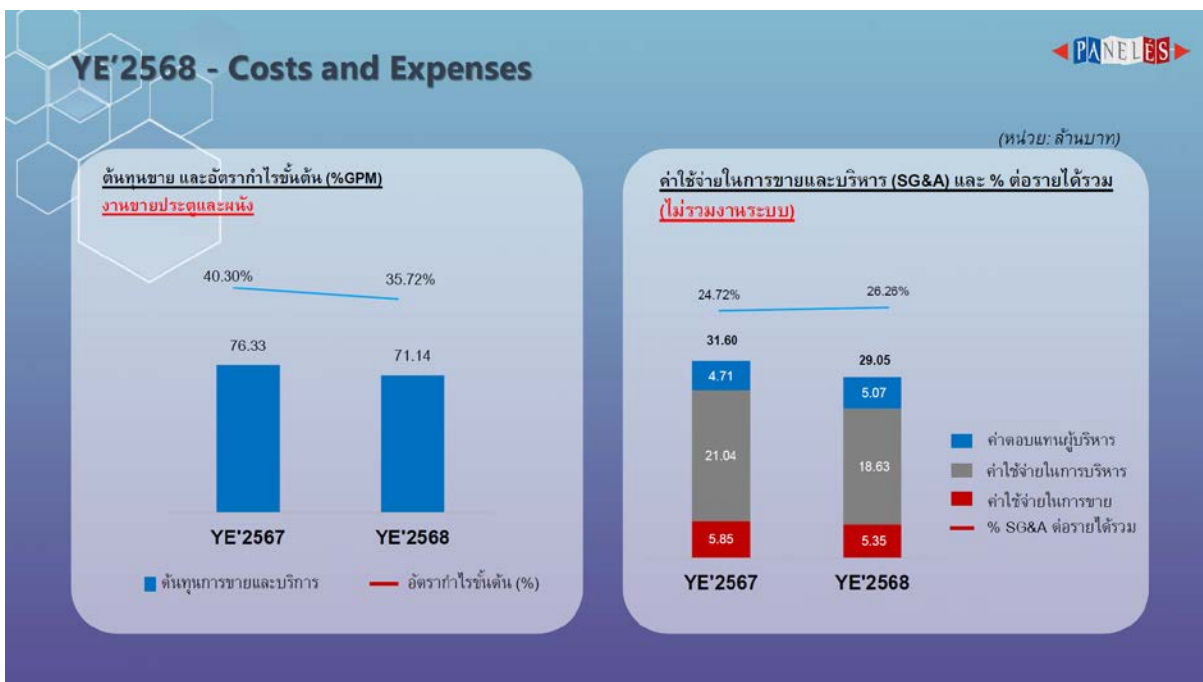
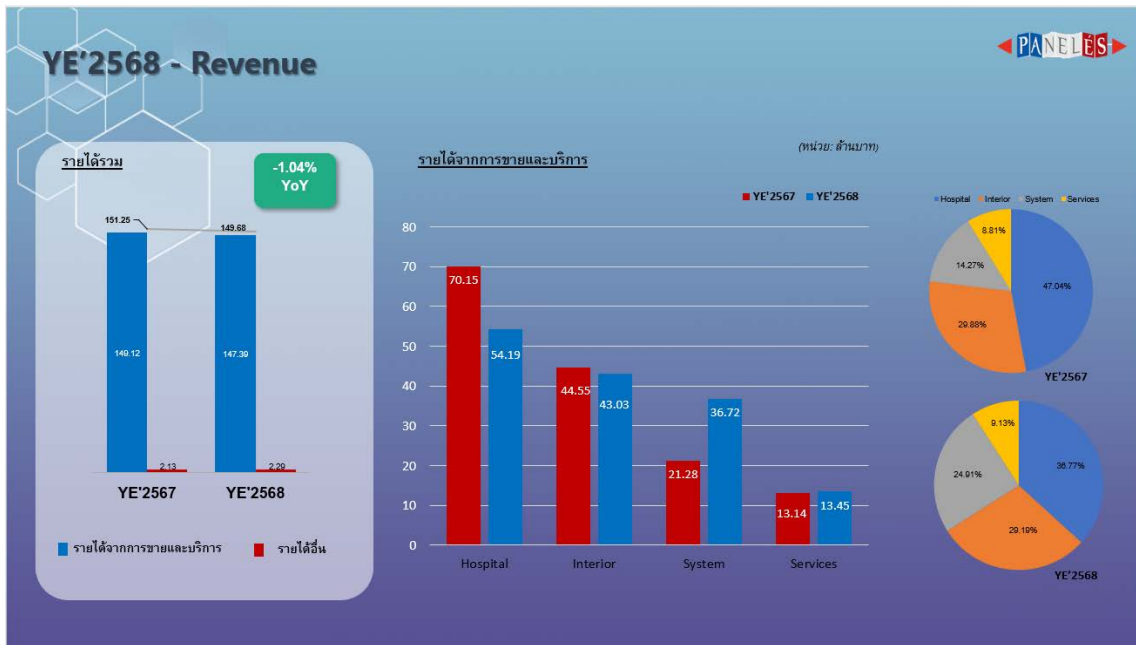
The Chairman stated that, in order for the Meeting to be informed of the Company’s performance over the past year, Mr. Somsak Prikboonchan, Chief Financial and Accounting Officer (CFO), would be invited to present the Company’s operating results and significant developments during the year 2025. Thereafter, Mrs. Julia W Petpaisit, Chief Executive Officer (CEO), would be invited to present the Company’s future business directions for the shareholders’ acknowledgment.

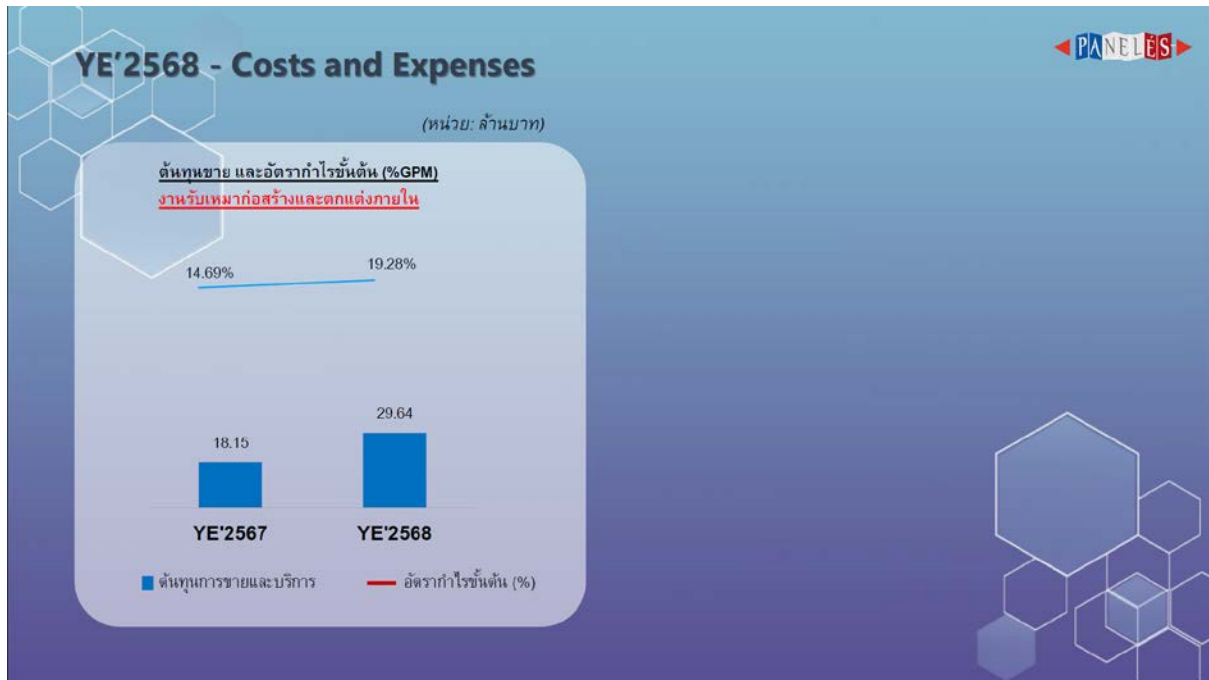
Mr. Somsak Phrikboonchan Chief Financial and Accounting Officer (CFO) presented the operating results for 2025, which can be summarized as follows.

- Join the Jump Plus project (consisting of business plan, governance plan and climate plan) of the Stock Exchange, which can be studied on the Stock Exchange website. <https://www.set.or.th/th/market/product/stock/quote/PANEL/company-profile/jump-plus>
- Opening a showroom in Phuket province.
- The factory was completed in April 2026.

Mr. Somsak Phrikboonchan Chief Financial and Accounting Officer (CFO) Invite Ms. Siriporn Thongtalung Finance and Accounting Manager presented the operating results for 2025

Ms. Siriporn Thongtalung Finance and Accounting Manager presented the operating results for 2025, which can be summarized as follows.



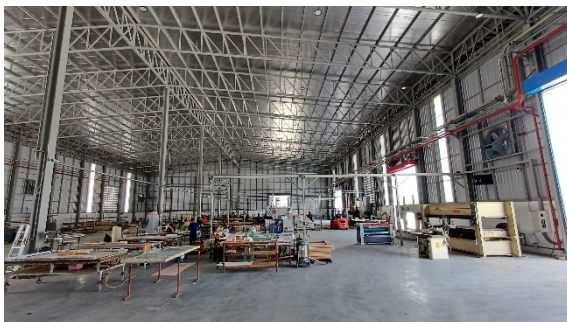


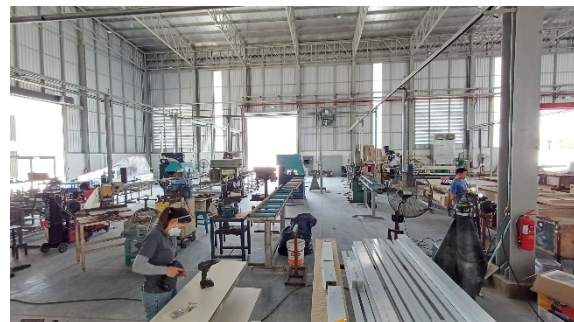
Mr. Somsak Phrikboonchan Chief Financial and Accounting Officer (CFO) Present the target in 2026 and factory as follows.

เป้าหมายปี 2569



- ขยายธุรกิจไปยังงานรับเหมาสถาปัตยกรรมและงานระบบมากขึ้น
- มองหาโอกาสทางธุรกิจใหม่ ๆ เพื่อกระจายความเสี่ยง
- เร่งอบรมและพัฒนาทักษะหัวหน้างานในการใช้เครื่องจักรเพื่อเพิ่มขีดความสามารถในการผลิต
- รายได้ปี 2569 เดิมโตไม่น้อยกว่า 40%
- เปิดสาขาใหม่ 1 สาขา ภายในปี 2569
- ขยายธุรกิจไปยังศูนย์บริการทางการแพทย์





The Chairman provides opportunities for shareholders to ask questions or express their opinions. If any of your shareholders have questions, you can press the text box symbol button on the displayed menu bar.

There were no shareholders asking questions or protesting. The Chairman therefore presented the meeting with acknowledge the Company's operating results for the year 2025 as presented without voting.

This agenda is for acknowledgment; therefore, voting is not required.

Resolution The shareholder meeting resolved to acknowledge the Company's operating results for the year 2025 as presented without voting.

Agenda 2 To consider and approve the financial statements for the year ended 31 December 2025

The Chairman invited Mr. Somsak Prikboonchan Chief Financial and Accounting Officer (CFO) presented to the meeting to consider and approve the statement of financial position and the statement of comprehensive income for the fiscal year ending 31 December 2025.

Mr. Somsak Prikboonchan Chief Financial and Accounting Officer (CFO) presented to the meeting to consider acknowledging the company's operating results for the year 2025, referring to the Public Limited Companies Act, Section 112 and the Company's Articles of Association, Section 49, requiring the board of directors to provide There is a balance sheet. and a profit and loss account that is accurate and complete as of the end of the company's fiscal year to be presented to the shareholders at the annual general meeting for consideration and approval. Details appear in the 2025 annual report (Form 56-1 One Report) along with the financial statement and profit and loss statement for the year ending December 31, 2025. Attachment 1 (QR Code)

The Audit Committee and the Board of Directors have reviewed and approved the Statement of Financial Position and the Statement of Comprehensive Income for the year ended December 31, 2025, which have been audited by the certified public accountant. These financial statements are hereby proposed to the 2025 Annual General Meeting of Shareholders for consideration and approval. The details are as follows:

รายงานสรุปงบการเงิน

งบแสดงฐานะการเงินและงบกำไรขาดทุน (บางส่วน)

หน่วย: ล้านบาท

รายการ	งบปี 2568	งบปี 2567
สินทรัพย์รวม	327.37	311.36
หนี้สินรวม	37.19	32.48
ส่วนของผู้ถือหุ้น	290.18	278.88
มูลค่าหุ้นที่เรียกชำระแล้ว	95.00	95.00
รายได้รวม	149.67	151.24
กำไร (ขาดทุน) จากกิจกรรมอื่น	-	-
กำไรสุทธิ	15.09	20.03
กำไรต่อหุ้น (บาท)	0.08	0.11

The Chairman provides opportunities for shareholders to ask questions or express their opinions. If any of your shareholders have questions, you can press the text box symbol button on the displayed menu bar.

There were no shareholders asking questions or protesting. The Chairman then proposed to the meeting to consider and approve the statement of financial position and the statement of comprehensive income for the fiscal year ending 31 December 2025.

This agenda must pass a resolution of approval with a majority of the total number of votes of the shareholders who attend the meeting and cast their votes.

Resolution The meeting resolved to approve the statement of financial position and income statement for the year ending December 31, 2025, with all details as proposed. With the following votes:

Agreed	144,178,300	votes	Percentage	100.0000
Disagreed	0	votes	Percentage	0.0000
Total	144,178,300	votes	Percentage	100.0000
Abstained	0	votes		
Voided ballot	0	votes		

Agenda 3 To consider and approve the allocation of profit as legal reserve and dividend payment for the year 2025

The Chairman invited Mr. Somsak Prikboonchan Chief Financial and Accounting Officer (CFO) presented to the meeting to consider and approve the allocation of net profit as legal reserve and the dividend payment for the year 2025.

Mr. Somsak Prikboonchan Chief Financial and Accounting Officer (CFO) presented to the meeting that according to Section 116 of the Public Company Limited Act and Article 55 of the Company's Regulations stipulate that the company must allocate a portion of its annual net profits as a reserve fund of not less than five (5) percent of its annual net profits. Deducted by the amount of accumulated losses brought forward (if any) until this reserve fund is not less than ten (10) percent of the registered capital. In addition to the reserves mentioned above, the

board of directors may propose to the shareholders meeting a resolution to allocate other reserves as they deem appropriate for the operation of the company.

Because the company has a net profit from operating results according to the statement of financial position and income statement for the year ending on December 31, 2025, in the amount of 15,093,146.00 baht. Details appear in the 2025 annual report (Form 56-1 One Report) along with the budget. Shows the financial position and profit and loss statement for the year ending December 31, 2025. in QR Code format, [Attachment 1](#). The company must therefore allocate part of its annual net profit as a legal reserve. Less than 5 percent of annual net profit Deducted by the total accumulated loss brought forward (if any), therefore, the company will allocate part of the net profit as a legal reserve in the amount of 754.657.00 baht.

For dividend payments, Article 115 of the Public Limited Companies Law and Article 54 of the company's articles of association stipulate that no other type of dividend shall be paid except for profits. If the company still has accumulated losses, dividend payments are prohibited. The board of directors should determine the amount of dividends at their discretion.

The company has a policy for paying dividends as follows: “The company has a policy to pay dividends at a rate of not less than 40 percent of net profits from the separate budget. After deducting corporate income tax Legal reserve and various reserves (if specified and if any). However, the Board of Directors Will consider paying dividends or may change the dividend policy based on operating results. The company's financial position, cash flow, need for working capital to manage the business. Investment plan to expand business in the future and changes in market conditions or economic conditions” in consideration of the company's annual dividend payment. Must be approved by the shareholder meeting, except for the payment of interim dividends, which the Board of Directors has the authority to approve the payment of interim dividends. and report to the shareholder meeting at the next meeting.” In this regard, the consideration of the annual dividend payment of the company Must be approved by the shareholder meeting, except for the payment of interim dividends which the Board of Directors has the authority to approve the payment of interim dividends. and report to the shareholder meeting at the next meeting.

Based on the information above, the company proposes to the shareholders' meeting for consideration and approval the allocation of a portion of the 2025 net profit as a legal reserve in the amount of 754,657 baht, and the payment of a cash dividend at a rate of 0.033 baht per share, or a total amount not exceeding 6,270,000 baht.

The Record Date for shareholders entitled to receive the dividend is set for April 30, 2026, and the dividend payment date is within May 20, 2026.

However, the granting of this dividend entitlement is subject to uncertainty as it is subject to approval from the 2026 Annual General Meeting of Shareholders.

Details of the Payment of Dividend	2025 (Proposed Year)	2024
1. Annual net profit (THB)	15,093,146.00	20,026,570
2. Number of stocks eligible for dividend	190,000,000	190,000,000
3. Dividend payment (THB/share)	0.033	0.02
4. Total dividend payment (THB)	6,270,000.00	3,800,000
5. Dividend payout ratio and annual profit on specific financial statements (%)	41.54	18.97
6. Whether the dividend payout ratio is consistent/inconsistent with or inconsistent with dividend payment policy.	Yes	No

Opinions of the Board of Directors The Board of Directors unanimously adopted the resolution and presented it to the 2026 Annual General Meeting of Shareholders to consider the approval of the allocation of profits as statutory reserve capital in the amount of THB 754,657 and the payment of dividends for the 2025 financial results from the 2025 net profit to the shareholders of the Company, paying dividends in cash at the share rate. 0.033 Baht or an amount not exceeding 6,270,000 Baht. The list of shareholders entitled to receive the dividend

(Record Date) is determined on April 30, 2026, and the payment of the dividend is determined on May 20, 2026. The issuance of such a dividend is still uncertain as it will need to be approved by the 2026 Annual General Meeting of Shareholders.

The Chairman provides opportunities for shareholders to ask questions or express their opinions. If any of your shareholders have questions, you can press the text box symbol button on the displayed menu bar.

There were no shareholders asking questions or protesting. The Chairman then proposed to the meeting to consider approving the allocation of net profits as Legal reserve and dividend payments for 2025.

This agenda must pass a resolution of approval with a majority of the total number of votes of the shareholders who attend the meeting and cast their votes.

Resolution The shareholders' meeting resolved to approve the allocation of net profit as a legal reserve in the amount of 754,657 baht and to pay a cash dividend for the year 2025 at a rate of 0.033 baht per share, or a total amount not exceeding 6,270,000 baht. The record date for shareholders entitled to receive the dividend is set for April 30, 2026, and the dividend payment date is set for Wednesday, May 20, 2026. The resolution was passed by a majority vote of the shareholders present and voting, with the following votes:

Agreed	144,178,300	votes	Percentage	100.0000
Disagreed	0	votes	Percentage	0.0000
Total	144,178,300	votes	Percentage	100.0000
Abstained	0	votes		
Voided ballot	0	votes		

Agenda 4 To consider and approve the appointment of directors in replacement of those who must retire by rotation

The Chairman invited Ms. Jutamas Malai Company Secretary., to present to the Meeting for consider and approve the appointment of directors in replacement of those who must retire by rotation

Ms. Jutamas Malai Company Secretary. Presented to the meeting that according to the Public Company Limited Act, Section 71 and the Company's Articles of Association, Section 22, at every annual general meeting One-third (1/3) of the total number of directors shall retire from office. If the number of directors cannot be divided into three parts The number closest to one-third (1/3) of the directors who retire from office must be removed. May be chosen to return to the position again. Directors who must retire from office in the first and second years after registering the company will be drawn by drawing lots. In subsequent years, In the coming years, the longest serving director will retire.

At present, the company has a total of 8 directors. At the 2026 Annual General Meeting of Shareholders, the number of directors who must rotate and retire is: 3 people:

- | | | |
|----|----------------------|--|
| 1) | Miss Yanida Areekul | DIRECTOR / Executive Committee |
| 2) | Mr. Amorn Kitkrua | DIRECTOR/ Member of the Nomination and Remuneration Committee / Executive Committee |
| 3) | Mr. Karn Chusatakarn | INDEPENDENT DIRECTOR / Chairman of the AUDIT COMMITTEE / Chairman of the Nomination and Remuneration Committee / Member of the Risk Management Committee |

The company offered shareholders the opportunity to nominate individuals for election as directors of the company at the 2026 Annual General Meeting between October 1, 2025, and December 31, 2025. However, no shareholders nominated suitable candidates for election as directors at the 2026 Annual General Meeting.

Therefore, we propose that the shareholders' meeting consider re-electing three directors whose terms have expired to serve another term: 1) Miss Yanida Areekul, 2) Mr. Amorn Kitkrua, and 3) Mr. Karn Chusatakarn.

The history of the nominees to be appointed as directors of the Company is as follows as provided in [Attachment 2](#), which the Company has already sent to the shareholders together with the meeting invitation letter in advance.

Opinions of the Nomination and Remuneration Committee The Nomination and Remuneration Committee (excluding directors who have conflict interest in this agenda) The consideration of the suitability of individuals proposed for appointment as directors was based on key criteria, including possessing the required qualifications and not having any prohibited characteristics under the Public Limited Companies Act B.E. 2535 (1992), the Securities and Exchange Act B.E. 2535 (1992) (and its amendments), as well as other applicable laws and related regulations. The evaluation also took into account the candidates' integrity, knowledge, capabilities, experience, and the diversity of the overall qualifications of the Board of Directors, along with their individual performance as directors and sub-committee members. It was concluded that the nominated individuals meet all specified criteria and are appropriate for the Company's business operations. Therefore, the Board of Directors deems it appropriate to propose to the 2026 Annual General Meeting of Shareholders to consider and approve the reappointment of Miss Yanida Areekul / Mr. Amorn Kitkrua / Mr. Karn Chusatakarn as Directors, Independent Directors, and members of the respective sub-committees for another term. This recommendation is based on the fact that all three candidates possess the required qualifications, have no prohibited characteristics under applicable laws, and possess extensive knowledge, expertise, and experience that significantly strengthen the Company's management and align with the Company's business operations.

In this regard, Mr. Karn Chusatakarn, an independent director, can provide opinions independently and in accordance with relevant principles.

A brief biography of the directors whose terms have expired and who have been nominated for reappointment is provided in [Attachment 2](#).

Opinions of the Board of Directors The Board of Directors (excluding directors who have conflict interest in this agenda) has considered and agreed with the opinion of the Nomination and Remuneration Committee that it deemed appropriate to propose to the 2026 Annual General Meeting of Shareholders to consider and approve the appointment of directors to replace those retiring by rotation as follows:

- | | |
|-------------------------|--|
| 1) Miss Yanida Areekul | DIRECTOR / Executive Committee |
| 2) Mr. Amorn Kitkrua | DIRECTOR/ Member of the Nomination and Remuneration Committee / Executive Committee |
| 3) Mr. Karn Chusatakarn | INDEPENDENT DIRECTOR / Chairman of the AUDIT COMMITTEE / Chairman of the Nomination and Remuneration Committee / Member of the Risk Management Committee |

This is because the above three directors have all the qualifications according to the law on public limited companies and the law on securities and exchange as well as related criteria. and does not have any prohibited characteristics according to the said law Moreover, all 3 directors are knowledgeable, capable, and experienced. This can help strengthen the company's management and be able to devote time and talents to the maximum benefit of the company, shareholders, and all stakeholders. Therefore, it is appropriate to hold the position of director of the company for another term.

and in order to comply with the principles of good corporate governance Therefore, it is considered appropriate for the general meeting of shareholders to elect directors whose terms have expired to return to office for another term. The names of directors will be nominated for individual shareholders to vote. To give shareholders the opportunity to truly have the right to choose directors.

The Chairman provides opportunities for shareholders to ask questions or express their opinions. If any of your shareholders have questions, you can press the text box symbol button on the displayed menu bar.

There were no shareholders asking questions or protesting, so it was proposed to the meeting to consider electing directors to replace those whose terms had expired.

This agenda must pass a resolution of approval with a majority of the total number of votes of the shareholders who attend the meeting and cast their votes. The Company shall seek for approval of each director appointment individually.

Resolution The meeting resolved to elect 3 directors whose terms had expired to return to serve as directors of the Company for another term as presented, with a majority vote of the shareholders who attended the meeting and cast their votes. With the votes as follows:

1) Miss Yanida Areekul was elected with the following votes:				
Agreed	144,178,300	votes	Percentage	100.0000
Disagreed	0	votes	Percentage	0.0000
Total	144,178,300	votes	Percentage	100.0000
Abstained	0	votes		
Voided ballot	0	votes		
2) Mr. Amorn Kitkrua was elected with the following votes:				
Agreed	144,178,300	votes	Percentage	100.0000
Disagreed	0	votes	Percentage	0.0000
Total	144,178,300	votes	Percentage	100.0000
Abstained	0	votes		
Voided ballot	0	votes		
3) Mr. Karn Chusatakarn was elected with the following votes:				
Agreed	144,178,300	votes	Percentage	100.0000
Disagreed	0	votes	Percentage	0.0000
Total	144,178,300	votes	Percentage	100.0000
Abstained	0	votes		
Voided ballot	0	votes		

Agenda 5 To consider and approve the directors' remuneration for the year ended 31 December 2026

The Chairman invited Mr. Karn Chusatakarn Chairman of the Nomination and Remuneration Committee presented to the meeting to consider and approve the determination of remuneration of directors and sub-committees for the year 2026.

Mr. Karn Chusatakarn Chairman of the Nomination and Remuneration Committee presented to the meeting Section 90 of the PLC Act provide that the company is prohibited from paying any money or any other assets to the director unless it is paid as a remuneration according to the Articles of Association of the Company. Remuneration shall be in accordance with the resolution of the meeting of shareholders consisting of votes of not less than two-thirds (2/3) of the total number of votes of shareholders attending the meeting. And Article 35 of the Articles of Association of the Company provides that directors are entitled to receive remuneration from the Company in the form of meeting allowances, gratuities, bonuses or other benefits as considered by the meeting of shareholders, which the meeting of shareholders may determine a fixed amount or lay down a rule and will be fixed from time to time or will be effective forever until there is a change

The provisions of the first paragraph shall not affect the right of employees of the company or directors appointed by employees to receive remuneration and benefits as employees of the company.

According to the policy for determining directors' remuneration Nomination and Remuneration Committee The compensation has been considered by taking into account the consistency with the compensation of other listed companies in the same industry. that are similar in size Company performance Performance results and responsibilities of the committee as well as the overall economic situation, then submit it to the Board of Directors for consideration and approval and present it to the 2026 Annual General Meeting of Shareholders to consider and approve the determination of directors' remuneration. and the Company's sub-committees for the year 2026 as follows:

Position	2026 (Proposed year)		2025	
	Monthly Remuneration (Baht)	Meeting Allowance (Baht)	Monthly Remuneration (Baht)	Meeting Allowance (Baht)
Board of Directors				
1. Chairman of the Board of Directors	-	10,000		10,000
2. Non-executive directors	-	5,000		5,000
The Audit Committee				
1. Chairman of Audit Committee	-	10,000		10,000
2. Audit Committee Members	-	5,000		5,000
Nomination and Remuneration Committee				
1. Chairman of the Nomination Remuneration Committee	-	10,000		10,000
2. Member of Nomination and Remuneration Committee	-	5,000		5,000
Risk Management Committee				
1. Chairman of the Risk Management Committee	-	10,000		10,000
2. Member of Risk Management Committee	-	5,000		5,000
Other benefits	-None-		-None-	

Note: Executive directors who receive a regular salary or employees of the Company, as well as directors who serve as consultants to the Company, shall not be entitled to receive monthly remuneration or meeting allowances for their position as directors of the Company, including other sub-committee positions.

Opinions of the Board of Directors The Board of Directors has reviewed the remuneration of the directors and sub-committees for the year 2026 and resolved to approve the recommendations of the Nomination and Remuneration Committee, which had considered the company's director remuneration policy, and deemed it appropriate to propose to the 2026 Annual General Meeting of Shareholders for consideration and approval of the remuneration of the Board of Directors and sub-committees for the year 2026.

The Chairman provides opportunities for shareholders to ask questions or express their opinions. If any of your shareholders have questions, you can press the text box symbol button on the displayed menu bar.

There were no shareholders asking questions or protesting. The Chairman then proposed to the meeting to consider approving the determination of directors' remuneration. and sub-committees for the year 2025

This agenda must pass a resolution of approval with the votes of not less than two-thirds of the number of shareholders attending the meeting.

Resolution The shareholder meeting resolved to approve the determination of directors' remuneration. and sub-committees for the year 2026 with a vote of not less than two-thirds of the total number of votes of shareholders who attended the meeting, with the following votes:

Agreed	144,178,300	votes	Percentage	100.0000
Disagreed	0	votes	Percentage	0.0000
Abstained	0	votes	Percentage	0.0000
Voided ballot	0	votes	Percentage	0.0000
Total	144,178,300	votes	Percentage	100.0000

Agenda 6 To consider and approve the appointment of auditor and fix his/her remuneration for the year ended 31 December 2026

The Chairman invited Mr. Karn Chusatakarn Audit Committee presented to the meeting to consider and approve the appointment of the Company's auditors and determine the auditor's remuneration for the year 2026.

Mr. Karn Chusatakarn Audit Committee presented to the meeting Section 120 of the PLC Act provides that the shareholders' meeting shall appoint an auditor and determine the auditor's remuneration every year. In appointing the auditor, the same auditor may be re-appointed, and Article 51 of the Articles of Association of the Company provides that one of the activities of the annual general meeting is to consider the appointment of the auditor and determine the auditor's remuneration.

The appointment of the auditors for the year 2026, the Audit Committee has considered and selected an auditor from Karin Audit Company Limited to serve as the Company's auditor for the year 2026, which has been 3 consecutive years, details of auditors are as follows:

	List of auditors	Certified Public Accountant
(1)	Miss BONGKOTRAT SUAMSIRI	CPA No. 13512 and/or
(2)	Mr. JADESADA HUNGSAPRUEK	CPA No. 3759 and/or
(3)	Mr. Supoj Mahantachaisakun	CPA No. 12794 and/or
(4)	Miss Kanwarat Saksriborworn	CPA No. 13273 and/or
(5)	Miss Kannika Wipanurat	CPA No. 7305 and/or
(6)	Mr. JIROTE SIRIROROTE	CPA No. 5113 and/or
(7)	Mr. Worapol Wiriyakulapong	CPA No. 11181 and/or
(8)	Mr. POJANA ASAWASONTICHAJ	CPA No. 4891 and/or
(9)	Mr. Wichian Proongpanish	CPA No. 5851 and/or
(10)	Mr. Thanathit Raksathianraphap	CPA No. 13646

One of the following auditors is authorized to audit and sign the company's audit report. In the event that one of the aforementioned auditors is unable to perform their duties, Karin Audit Company Limited. shall find another suitable auditor to perform the duties. The auditor's remuneration shall not exceed 950,000 baht. This remuneration excludes other actual expenses incurred, which will be determined by the company's board of directors (if any).

Remuneration	Unit: THB	
	2025	2026 (Proposed year)
1) Audit Fee	1,060,000	950,000
2) Other Service Fee (Non-Audit Fee)	-None-	-None-

Furthermore, the audit firms and auditors listed above have no relationship and/or vested interest with the company, its subsidiaries, management, major shareholders, or any related parties. Therefore, they are independent in their audits and opinions on the company's financial statements. In addition, none of the listed certified public accountants have audited the company's accounts for more than seven consecutive fiscal years.

The company has determined that the auditor meets the qualifications required by the Securities and Exchange Commission, maintains high standards of work, and possesses expertise in auditing. Furthermore, after comparing the workload with the audit fees of other listed companies at a similar level, the company believes that Krin Audit Co., Ltd. offered a fee that is appropriate for the company and lower than the previous year.

Opinions of the Board of Directors The Board of Directors has considered and agreed with the opinion of the Audit Committee, and deemed appropriate to propose to the 2026 Annual General Meeting of Shareholders to consider and approve the appointment of (1) Miss BONGKOTRAT SUAMSIRI CPA No. 13512 and/or (2) Mr. JADESADA HUNGSAPRUEK CPA No. 3759 and/or (3) Mr. Supoj Mahantachaisakun CPA No. 12794 and/or (4) Miss Kanwarat Saksriborworn CPA No. 13273 and/or (5) Miss Kannika Wipanurat CPA No. 7305 and/or (6) Mr. JIROTE SIRIROROTE CPA No. 5113 and/or (7) Mr. Worapol Wiriyakulapong CPA No. 11181 and/or (8) Mr. POJANA

ASAWASONTICHAJ CPA No. 4891 and/or (9) Mr. Wichian Proongpanish CPA No. 5851 and/or (10) Mr. Thanathit Raksathianraphap CPA No. 13646, the auditor from Karin Audit Company Limited is the Company's auditor for the year 2026 and the determine the remuneration of auditors for the year 2026 in the amount of THB 950,000 per year, excluding other service fees (Non-Audit Fee) that the Company actually paid.

The Chairman provides opportunities for shareholders to ask questions or express their opinions. If any of your shareholders have questions, you can press the text box symbol button on the displayed menu bar.

There were no shareholders asking questions or protesting. The Chairman then proposed to the meeting to consider and approve the appointment of the Company's auditors and determine the auditor's remuneration for the year 2026.

This agenda must pass a resolution of approval with a majority of the total number of votes of the shareholders who attend the meeting and cast their votes.

Resolution The shareholder meeting resolved to approve the appointment of auditor and fix his/her remuneration for the year ended 31 December 2026 with a majority vote of the shareholders who attended the meeting and voted, having the following votes:

Agreed	144,178,300	votes	Percentage	100.0000
Disagreed	0	votes	Percentage	0.0000
Total	144,178,300	votes	Percentage	100.0000
Abstained	0	votes		
Voided ballot	0	votes		

Agenda 7 To consider approving the issuance and offering of warrants to purchase additional ordinary shares of PanelesMatic Solutions Public Company Limited, Series 1 (PANEL-W1) and Series 2 (PANEL-W2), to existing shareholders of the Company in proportion to their shareholding (Rights Offering).

The Chairman invited Ms. Jutamas Malai Company Secretary. presented to the meeting to consider and approve the issuance and offering of warrants to purchase additional ordinary shares of PanelesMatic Solutions Public Company Limited, Series 1 (PANEL-W1) and Series 2 (PANEL-W2), to existing shareholders of the Company in proportion to their shareholding (Rights Offering).

Ms. Jutamas Malai Company Secretary presented to the meeting that, in order to support business expansion and to use the proceeds from the capital increase as working capital and as a reserve for future investments, it was deemed appropriate for the company to issue and offer for sale warrants to purchase ordinary shares of the company, Series 1 (PANEL-W1) and warrants to purchase ordinary shares of the company, Series 2 (PANEL-W2), in an amount not exceeding 71,250,000 units. Details are as follows:

1. Warrants to purchase ordinary shares of PanelesMatic Solutions Public Company Limited, Series 1 (PANEL-W1): A maximum of 47,500,000 units of warrants to purchase ordinary shares of PanelesMatic Solutions Public Company Limited, Series 1 (PANEL-W1), will be issued and allocated to existing shareholders of the company in proportion to their shareholdings, free of charge (offering price per unit: 0 Baht), at a ratio of 4 ordinary shares to 1 unit of PANEL-W1 warrant (any fractional units of PANEL-W1 warrants resulting from the allocation ratio will be disregarded). The proceeds from the issuance will be used as working capital to support short-term business growth. The PANEL-W1 warrants have a term of 1 year from the date of issuance. Holders of PANEL-W1 warrants can exercise their rights every three months from the date of issuance. The exercise ratio is 1 warrant unit, entitles them to purchase 1 ordinary share at an exercise price of 1.30 baht per share. Details are shown in Attachments 3 and 5.
2. Warrants to purchase ordinary shares of PanelesMatic Solutions Public Company Limited, Series 1 (PANEL-W2). The issuance of not more than 23,750,000 units of warrants to purchase ordinary shares of PanelesMatic Solutions Public Company Limited, Series 2 (PANEL-W2), to be allocated to existing shareholders of the company in proportion to their shareholdings, free of charge (offering price per unit = 0 baht), at a ratio of 8 ordinary shares per 1 unit of PANEL-W2 warrant (any fractional units of PANEL-W2 warrants resulting from the allocation ratio calculation will be disregarded). The purpose of this issuance is to provide working capital to support the medium-term business growth plan. The PANEL-W2 warrants have a term of 3 years from the date of issuance. Holders of PANEL-W2 warrants can exercise their rights

every three months from the date of issuance. The exercise ratio is 1 warrant unit entitles the holder to purchase 1 ordinary share at an exercise price of 3.68 baht per share. A summary of the key details of PANEL-W2 warrants is provided in Attachments 4 and 5.

The record date for determining the list of existing shareholders entitled to receive PANEL-W1 and PANEL-W2 warrants is set for April 30, 2026.

The terms and conditions of the PANEL-W1 and PANEL-W2 warrants are shown in Attachments 3, 4, and 5.

Opinions of the Board of Directors The Board of Directors has considered and agreed it appropriate to propose to the Annual General Meeting of Shareholders in 2026 for consideration and approval the issuance and sale of warrants to purchase additional ordinary shares of PanelesMatic Solutions Public Company Limited, Series 1 (PANEL-W1), in an amount not exceeding 47,500,000 units (without consideration of the offering price) to existing shareholders of the Company in proportion to their shareholding, at an allocation ratio of 4 existing ordinary shares per 1 unit of PANEL-W1 warrants. The PANEL-W1 warrants will have a term of 1 year from the date of issuance. Furthermore, the issuance and sale of warrants PANEL-W2 in an amount not exceeding 23,750,000 units (without consideration of the offering price) to existing shareholders of the Company in proportion to their shareholding. At an allocation rate of 8 existing ordinary shares per 1 unit of PANEL-W2 warrant, the PANEL-W2 warrant has a term of 3 years from the date of issuance.

The Chairman provides opportunities for shareholders to ask questions or express their opinions. If any of your shareholders have questions, you can press the text box symbol button on the displayed menu bar.

There were no shareholders asking questions or protesting. The Chairman then proposed to the meeting to consider and approve the issuance and offering of warrants to purchase additional ordinary shares of PanelesMatic Solutions Public Company Limited, Series 1 (PANEL-W1) and Series 2 (PANEL-W2), to existing shareholders of the Company in proportion to their shareholding (Rights Offering)

This agenda must pass a resolution of approval by a vote of not less than three-fourths of the total number of shareholders present at the meeting and entitled to vote.

Resolution The shareholder meeting resolved to approve the issuance and offering of warrants to purchase additional ordinary shares of PanelesMatic Solutions Public Company Limited, Series 1 (PANEL-W1) and Series 2 (PANEL-W2), to existing shareholders of the Company in proportion to their shareholding (Rights Offering). with a approval by a vote of not less than three-fourths of the total number of shareholders present at the meeting and entitled to vote.

Agreed	144,178,300	votes	Percentage	100.0000
Disagreed	0	votes	Percentage	0.0000
Abstained	0	votes	Percentage	0.0000
Voided ballot	0	votes	Percentage	0.0000
Total	144,178,300	votes	Percentage	100.0000

Agenda 8 To consider approving the allocation of additional ordinary shares to accommodate the exercise of rights under warrants Series 1 (PANEL-W1) and Series 2 (PANEL-W2).

The Chairman invited Ms. Jutamas Malai Company Secretary. presented to the meeting to consider approving the allocation of additional ordinary shares to accommodate the exercise of rights under warrants Series 1 (PANEL-W1) and Series 2 (PANEL-W2).

Ms. Jutamas Malai Company Secretary presented to the meeting that due to agenda item 7 (if approved by the resolution of the shareholders' meeting), the company will allocate no more than 71,250,000 ordinary shares, so as to increase the company's capital to 0 shares. Details of the 50 members are as follows:

- (1) Allocate not more than 47,500,000 additional ordinary shares of the Company, with a par value of 0.50 baht per share, to support the exercise of rights under the PANEL-W1 warrants without charge. The PANEL-W1 warrants have a term of 1 year from the date of issuance and have an exercise ratio of 1 unit per 1 additional ordinary share at an exercise price of 1.30 baht per share.

- (2) Allocate not more than 23,750,000 additional ordinary shares of the Company, with a par value of 0.50 baht per share, to support the exercise of rights under the PANEL-W2 warrants without charge. The PANEL-W2 warrants have a term of 3 years from the date of issuance and have an exercise ratio of 1 unit per 1 additional ordinary share at an exercise price of 3.68 baht per share.

Opinions of the Board of Directors The Board of Directors has considered and deemed it appropriate to propose to the Annual General Meeting of Shareholders in 2026 for consideration and approval the allocation of additional ordinary shares to accommodate the exercise of rights under the warrants, Series 1 (PANEL-W1), in an amount not exceeding 47,500,000 shares with a par value of 0.50 baht per share, and Series 2 (PANEL-W2), in an amount not exceeding 23,750,000 shares with a par value of 0.50 baht per share.

The Chairman provides opportunities for shareholders to ask questions or express their opinions. If any of your shareholders have questions, you can press the text box symbol button on the displayed menu bar.

There were no shareholders asking questions or protesting. The Chairman then proposed to the meeting to consider approving the allocation of additional ordinary shares to accommodate the exercise of rights under warrants Series 1 (PANEL-W1) and Series 2 (PANEL-W2).

This agenda must pass a resolution of approval with a majority of the total number of votes of the shareholders who attend the meeting and cast their votes.

Resolution The shareholder meeting resolved approval of the allocation of additional ordinary shares to accommodate the exercise of rights under warrants Series 1 (PANEL-W1) and Series 2 (PANEL-W2). with a majority of the total number of votes of shareholders who attend the meeting and cast their votes.

Agreed	144,178,300	votes	Percentage	100.0000
Disagreed	0	votes	Percentage	0.0000
Total	144,178,300	votes	Percentage	100.0000
Abstained	0	votes		
Voided ballot	0	votes		

Agenda 9 To Consider approving the increase in the company's registered capital to accommodate the exercise of rights under the company's warrants to purchase additional ordinary shares, Series 1 (PANEL-W1) and Series 2 (PANEL-W2), and amending Article 4 of the company's Memorandum of Association to reflect the increase in registered capital.

The Chairman invited Ms. Jutamas Malai Company Secretary. presented to the meeting to Consider approving the increase in the company's registered capital to accommodate the exercise of rights under the company's warrants to purchase additional ordinary shares, Series 1 (PANEL-W1) and Series 2 (PANEL-W2), and amending Article 4 of the company's Memorandum of Association to reflect the increase in registered capital.

Ms. Jutamas Malai Company Secretary presented to the meeting that The Public Company Limited Act B.E. 2535 (including amendments) ("Public Company Limited Act"), Section 136 and the Company's Articles of Association, Section 56, stipulate that a Company may increase its registered capital by issuing new shares. Following the company's intention to issue and allocate up to 47,500,000 units of PANEL-W1 warrants and up to 23,750,000 units of PANEL-W2 warrants to existing shareholders in proportion to their shareholding (Warrant-RO) free of charge, and to issue new ordinary shares to support the exercise of the PANEL-W1 and PANEL-W2 warrants, the company needs to increase its registered capital to accommodate the exercise of the aforementioned PANEL-W1 and PANEL-W2 warrants. This will be achieved by increasing the registered capital by no more than 35,625,000 baht, from the original registered capital of 95,000,000 baht, to a total registered capital of 130,625,000 baht, through the issuance of up to 71,250,000 ordinary shares with a par value of 0.50 baht per share.

Details of the capital increase are shown in the Capital Increase Report Form (F53-4), Attachment 5, and the Company's Memorandum of Association, Article 4 (Registered Capital), must be amended to reflect the registered capital increase as follows:

“Clause 4.	Registered Capital	130,625,000	THB	(One hundred thirty million six hundred twenty-five thousand baht)
	Divided into	261,250,000	Shares	(Two hundred sixty-one million two hundred fifty thousand shares)
	Par value	0.50	THB	(Fifty satang)
	Divided into:			
	Ordinary Shares	261,250,000	Shares	(Two hundred sixty-one million two hundred fifty thousand shares)
	Preferred Shares	-	Shares	(-)”

Opinions of the Board of Directors The Board of Directors has considered and deemed it appropriate to propose to the Annual General Meeting of Shareholders in 2026 for consideration and approval of an increase in the Company's registered capital to accommodate the exercise of rights under the Company's Series 1 (PANEL-W1) and Series 2 (PANEL-W2) warrants to purchase additional ordinary shares, and to amend Article 4 of the Company's Memorandum of Association to reflect the increase in registered capital.

Furthermore, the Board of Directors resolved to propose to the 2026 Annual General Meeting of Shareholders for consideration and approval the authorization of the Board of Directors and/or persons designated by the Board of Directors to register amendments to the Company's Memorandum of Association with the Department of Business Development, Ministry of Commerce, including the authority to amend and supplement the wording to comply with the Registrar's orders.

The Chairman provides opportunities for shareholders to ask questions or express their opinions. If any of your shareholders have questions, you can press the text box symbol button on the displayed menu bar.

There were no shareholders asking questions or protesting. The Chairman then proposed to the meeting to approving the increase in the company's registered capital to accommodate the exercise of rights under the company's warrants to purchase additional ordinary shares, Series 1 (PANEL-W1) and Series 2 (PANEL-W2), and amending Article 4 of the company's Memorandum of Association to reflect the increase in registered capital.

This agenda must pass a resolution of approval by a vote of not less than three-fourths of the total number of shareholders present at the meeting and entitled to vote.

Resolution The shareholder meeting resolved to approve the increase in the company's registered capital to accommodate the exercise of rights under the company's warrants to purchase additional ordinary shares, Series 1 (PANEL-W1) and Series 2 (PANEL-W2), and amending Article 4 of the company's Memorandum of Association to reflect the increase in registered capital. by a vote of not less than three-fourths of the total number of shareholders present at the meeting and entitled to vote.

Agreed	144,178,300	votes	Percentage	100.0000
Disagreed	0	votes	Percentage	0.0000
Abstained	0	votes	Percentage	0.0000
Voided ballot	0	votes	Percentage	0.0000
Total	144,178,300	votes	Percentage	100.0000

Agenda 10 To acknowledge the change in the purpose of using the capital raised from the initial public offering (IPO) of ordinary shares.

The Chairman invited Mr. Somsak Prikboonchan Chief Financial and Accounting Officer (CFO) presented to the meeting to acknowledge the change in the purpose of using the capital raised from the initial public offering (IPO) of ordinary shares.

Mr. Somsak Prikboonchan Chief Financial and Accounting Officer (CFO) presented to the meeting with refer Notification of the Capital Market Supervisory Board No. SorJor. 39/2016 on the application for and permission to offer newly issued shares, Section 38(6)(b), and Notification of the Securities and Exchange Commission No. SorJor. 63/2018 on the change of purpose of use of funds according to the securities offering registration statement and draft prospectus, which stipulates that a non-significant change to the purpose of use of funds may be made upon approval from the company's board of directors and such change must be reported to the shareholders' meeting for information at the next shareholders' meeting of the company.

The purpose of the utilization of IPO	Before the change	After the change		
	Estimated amount of utilization of IPO (million baht)	Estimated amount of utilization of IPO (million baht)	Use it until	Amount of Spending Used
	As of 31 December 2025			
1. to build a new factory	113.58	142.58	91.12	51.46
2. Repayment of loans	28.78	28.78	28.78	0
3. To be used as working capital of the company	14.00	5.00	5.00	0
4. Invest in new business or related business	20.00	0.00	0.00	0.00
Total	176.36	176.36	124.90	51.46

Opinions of the Board of Directors The Board of Directors meeting No. 4/2025, held on November 6, 2025, considered and deemed it appropriate to propose to the Annual General Meeting of Shareholders in 2026 for acknowledgment of a minor change in the purpose of using the capital increase funds received from the initial public offering (IPO), which was disclosed through the Stock Exchange of Thailand's system on November 6, 2025. Details are as above:

The Chairman provides opportunities for shareholders to ask questions or express their opinions. If any of your shareholders have questions, you can press the text box symbol button on the displayed menu bar.

There were no shareholders asking questions or protesting. The Chairman then proposed to the meeting to acknowledge the change in the purpose of using the capital raised from the initial public offering (IPO) of ordinary shares.

This agenda is for acknowledgment; therefore, voting is not required.

Resolution The shareholder meeting resolved to acknowledge the change in the purpose of using the capital raised from the initial public offering (IPO) of ordinary shares.

Agenda 11 To consider other agenda

The Chairman informed the meeting that all agendas have been completely considered and allowed the shareholders to ask questions or express their opinion.

This agenda item is intended to provide shareholders with an opportunity to ask questions and/or offer useful suggestions to the company's board of directors and/or management regarding business operations beyond the matters listed on the agenda. However, if shareholders wish to have other matters considered and voted on beyond those specified in the meeting invitation letter, they must comply with the legal requirements stipulated in Section 105 of the Public Company Limited Act, which states that after the meeting has considered the matters specified in the meeting invitation letter, shareholders holding at least one-third of the total issued shares may request the meeting to consider other matters not specified in the meeting invitation letter.

Question Mr. Vatana Hunsongtham, a shareholder who attended the meeting in person, asked the following questions:

- Does the company already have orders to support the new factory
- What are the company's plans to achieve a 40% sales growth

Answer Mr. Somsak Prikboonchan Chief Financial and Accounting Officer (CFO) Explain as follows:

- The company has separate the factory's development into three stages: 2026 as a learning year, 2027 as a year of upgrading, and 2028 as the year of achieving maximum efficiency. In 2026, the learning year, the company is quite confident that the factory will be able to efficiently handle the existing orders.
- In the short term, the company plans to increase revenue from 150 million baht in 2025 to 220 million baht in 2026, which aligns with its previously presented growth plan that includes opening more branches. With the Phuket branch already having orders and generating revenue in 2026, coupled with government policies and other internal and external factors, the company is confident that sales can grow by 40% from 2025.

Question Ms. Woranai Yuthannaamorn, proxy representative from the Thai Investors Association, inquired as follows:

- Request the management to inform the shareholders of the company's work plan that participates in the Jump Plus project about the work plan.
- Revenue of THB 400 million, targeted for growth in 2571, is expected to come from which segment.
- From the 5-year overview, last year's margin fell to 10.08, it is not known how the company expects the net profit rate to return to more than 13%.
- What is the ROI (Return on Investment), or return on investment, of a plant investment, and when is the period of return?
- Does the international market expansion plan have a clear partner arrangement?
- Based on the cash flow statement for investing activities in 2025, amounting to -133.98 million baht, to what extent can this cash flow support the growth according to the Jump Plus plan?

Answer Mr. Somsak Prikboonchan Chief Financial and Accounting Officer (CFO) Explain as follows:

- Request the management to inform the shareholders of the company's work plan that participates in the Jump Plus project about the work plan.: The company would like to clarify that investors and shareholders can view the company's value-added plan, Jump Plus, on the stock exchange website under the "Securities Information" section > "Jump Plus Projects." Investors can access archived videos and reports. In summary, the company has set revenue targets of 219.94 million baht for 2026, 300.40 million baht for 2027, and 400.26 million baht for 2028.
- Revenue of THB 400 million, targeted for growth in 2571, is expected to come from which segment.: In the Jump Plus plan report that has been published or communicated to investors, provides a broad overview. However, the consulting services commissioned by the company will develop action plans outlining specific strategies and methods to achieve these goals. In summary, the 400 million baht revenue target will come from expanding branches in 2027 and 2026. The company aims to open additional branches in the northern and northeastern regions of Thailand within the next 2-3 years, beyond the existing Phuket branch in the south. To

support growth and further regional expansion, the company plans to open one branch in each region. Secondly, the company will expand into new international markets. Regarding the question of whether there are clear partners for international expansion, the company has long-standing partnerships in Singapore, India, and Australia, where it already exports. For new markets, discussions are underway to determine the nature of the partnership, which could involve deals, shops, or small branches abroad. In short, the company has established partners in key markets and is currently negotiating with potential new markets, with results expected in 2026-2027.

- From the 5-year overview, last year's margin fell to 10.08, it is not known how the company expects the net profit rate to return to more than 13%.: The company aims to achieve a net profit margin of at least fifteen percent (15%) by 2028, which aligns with the company's Jump Plus plan to increase Top Line, i.e., increase revenue, which the company has planned and strategized for, and will present to investors twice a year, i.e., every six (6) months. Within the three-year Jump Plus period, the company will report on its progress six (6) times. For Bottom Line, the company has plans for Lean Process and upgrading and increasing production efficiency and expects its margin to increase by 2028. In summary, the company plans to increase both Top Line and Bottom Line so that its Net Profit Margin increases to at least fifteen to twenty percent (15% – 20%) by 2028.
- What is the ROI (Return on Investment), or return on investment, of a plant investment, and when is the period of return: The company plans to achieve a payback period of no more than 5 years if its targets are met, specifically within the years 2026, 2027, 2028, 2029, and 2030. The total investment in machinery and the factory, estimated at over one hundred million baht, is expected to be fully recovered within 5 years.
- Last Question from the cash flow statement for investing activities in 2025, amounting to - 133.98 million baht, to what extent can this cash flow support the growth according to the Jump Plus plan: The company generated approximately 176.36 million baht in cash flow from the IPO proceeds in 2024. In 2025, a significant outflow of cash flow from investing activities is expected due to payments for construction, new machinery, and investments in various departments. The company will utilize a substantial amount of capital for investing in activities. In 2026, with the factory nearing completion, further outflow of cash flow from investing activities is anticipated. Additional expenditures for powder coating and solar cell projects are expected to exceed 30-40 million baht, which will be fully covered by the IPO proceeds. The company's cash flow from operating activities remains positive year after year. The company needs to assess its capacity to support the planned Jump Plus growth. Regarding the supply side, the company has completed its projects in 2026, 2025, and early 2026. The next stage for the company is to "jump" or boost revenue. The company anticipates needing to finance this, aligning with its plan to issue two warrant series. The company expects cash flow from investing activities to decrease in 2026-2027, and virtually none in 2027, with operations expected to follow. Therefore, the company plans to finance these projects using the warrants. The first warrant series aligns with the short-term growth plan by using it as a deposit or bank guarantee for large projects. The company anticipates that government policies in 2026-2027 will be favorable for the construction and healthcare sectors, expecting a significant number of new projects in those years. Thus, the company has prepared funds from the first warrant series to secure these bank guarantees. And the collateral that the company has to put in another piece of money. Part of the Warrant 2 will be medium-term growth; it is a deposit and there may be a new Finding Opportunity. It is expected that within the Jump Plus plan, the company will need a Deal M&A to increase growth for Synergy, regardless of the horizontal vertical at least one. The deal summarizes the cash flow from investment activities in 2018 - 133.98 million baht. In 2019, the cash flow from investment activities may be negative in the range of not more than 30 – 40 million baht, in line with the IPO. The company also plans to use Funding Warrant Gen. 1 to be used as circulating cash in operating. The medium-term portion of the Warrant Gen. 2 is expected to be Synergy with the company in terms of the Middle Term or Long Term in the future. The company is quite confident that within three years the company will grow according to the Jump Plus plan that has been presented to shareholders and investors as well as general stakeholders.

Question Mr. Tochathorn Somjaivong, a shareholder who attended the meeting in person, asked the following questions:

- From the current international war and conflict situation, how do such factors affect the company's operations and how is the direction to manage them?
- What are the competitive advantages of the company's products and services, serving as key selling points and differentiators from competitors?
- When entering international markets such as Australia, India, and Singapore, what product types will be focused on? What are the operational plans? When is the expected timeframe for revenue recognition?

Answer Mrs. Julia W Petpaisit Chief Executive Officer (CEO), explained that the current situation involves logistics and rising fuel prices. However, most of the company's exports to Singapore and Australia are sold on an Ex-Works basis, meaning buyers bear all costs. Since the company manufactures its products and sources all raw materials in Thailand, suppliers are currently delaying price increases, so the company has not yet been significantly affected. However, if the situation doesn't improve in the future, it could be impacted. Regarding revenue recognition, the company has received significantly more orders from Singapore than last year. The products exported to Singapore and Australia are soundproof sliding walls used in conference rooms and/or hotels. Currently, a distributor in the Philippines has contacted the company to order operating room doors. Furthermore, the company has purchased new machinery, such as CNC machines, for the construction of its new factory, which can increase production speed by four times.

No shareholders asked the questions or expressed their comments.

The Chairman said thank you to all shareholders for attending this meeting and said that the meeting was adjourned at 16.25 hrs.

.....
(Mr. Piset Chiyasak)
Chairman of the Board
Chairman of the meeting

.....
(Ms. Jutamas Malai)
Company Secretary
Secretary of the meeting